

EXPERIENCE: **Vice President of Global Corporate Real Estate and Facilities, Level 3 Communications, Inc.**, a publicly traded telecommunications company with headquarters in Broomfield, Colorado
May 2008 - Present

- Complete management responsibility for the company's global real estate portfolio in excess of 12 million square feet (including over 1000 owned properties and over 4000 leased properties) with an annual operating budget of \$185 million. Responsible for optimizing the real estate portfolio including transaction management, lease administration, facility management, acquisitions and dispositions, budget management, and monthly financial reporting to the Chief Finance Officer.
- Manage a group of twenty-two employees and report to the company's Treasurer with responsibilities directly to the company's Chief Finance Officer.
- Strategic representative for company in corporate merger and acquisition transactions regarding target real estate portfolio.
- Work closely with numerous internal groups in management of global real estate portfolio including legal, human resources, information technology, global network operations, corporate strategy, and various product groups.

Senior Corporate Counsel, Level 3 Communications, Inc.

March 2003 – May 2008

- Recruited in 2003 from Fraser, Stryker, Meusey, Olson, Boyer & Bloch, P.C. to join Level 3's in-house legal team.
- Complete legal responsibility for all of the company's real estate transactions. Negotiate and draft purchase and sale, lease, construction, and easement agreements. Manage all real estate related disputes, development projects and land use matters. Manage the legal real estate team and provide strategic direction to the corporate real estate team to accomplish the company's objectives.
- Manage multiple components of merger and acquisition transactions including conducting due diligence, real estate strategy, negotiation of purchase and sale agreements and interim transition documents and support of post closing integration efforts.
- Management Committee member of the company's four surface coal mines. Responsible for managing relationships with the company's joint venture partners, approving annual operating and capital budgets, and generally providing strategic direction to the mine operator.
- Complete legal responsibility for all of the company's aircraft transactions. Negotiate and draft aircraft purchase and sale agreements, time share arrangements, flight management services agreements, manage FAA requirements and tax matters directly related to the personal use of the aircraft.
- Negotiate and draft customer sales agreements and vendor agreements concerning software and technology licensing, infrastructure and facilities based license agreements, joint build agreements, master reseller relationships, equipment purchases and leasing, joint marketing initiatives, services and consulting agreements.

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Senior Associate, Fraser, Stryker, Meusey, Olson, Boyer & Bloch, P.C., Broomfield, Colorado
February 1998 – March 2003

Prepared, managed and negotiated real estate transactions, vendor and customer service agreements, estate planning documents and general tax planning. Successfully negotiated and closed several multi-million dollar agreements that included the purchase of real estate worth in excess of \$100 million, the purchase of three aircraft in excess of \$30 million and the sale of over \$100 million in service agreements.

**NOTABLE
TRANSACTIONS:**

- Negotiated and managed, as the lead developer, the joint development of Level 3's office buildings valued in excess of \$85 million, a county jail and residential apartment complex.
- Managed corporate real estate team in negotiating transactions valued at over \$500 million.
- Assisted in negotiating a \$70 million secured loan on Level 3's \$200 million headquarter facility. The transaction included the creation of a special purpose entity to hold the property and a master lease to the operating company.
- Assisted in negotiating the sale of two separate corporate subsidiaries which yielded proceeds of \$85 million and \$287 million, respectively. Worked closely with outside counsel and senior executives to obtain Hart-Scott-Rodino clearance for the transactions and managed all post-closing matters regarding the sales.
- Negotiated a tax free exchange of a Falcon 900 aircraft for a Gulfstream 300 aircraft. The structured transaction saved approximately \$5 million in taxes and had a value of \$25 million.

LICENSES: Licensed to practice law in Colorado and Texas
Private Pilot

EDUCATION: **University of Denver, Graduate Tax Program, Denver, Colorado**
Master of Laws in Taxation, December 1997

University of Denver, College of Law, Denver, Colorado
Juris Doctor, May 1996

Preventive Law Journal, Staff, 1995 - 1996

Published: "Planning for the Unexpected Death of the Sole Practitioner"

University of Denver, College of Business, Denver, Colorado

Bachelor of Science in Business Administration, major in General Business, June 1992

Mortar Board, Order of Omega, Pioneer Award and Golden Key distinctions

President, Beta Theta Pi Fraternity

University of London – Bloomsbury Campus, Spring 1990, Study Abroad Program